You don't need another pep talk. You need a sponsor.



10

Steps to make it happen.



Spot your quiet supporters



Don't limit it to your direct boss.

Try this

Look at who includes you, credits you, praises you, or asks your input.

Map their influence

Don't

Assume all senior leaders are equally powerful.

Try this

Focus on who controls budgets, promotions, or key decisions.



Make the ask



Say "Will you be my sponsor?"

Try this

Ask: "Would you feel comfortable advocating for me if X came up?"



Give them talking points



Leave it to chance.

Try this

Share 2-3 wins tied to business outcomes. Make it easy to speak on your behalf.



Create moments they can co-own



Only share results.

Try this

Invite them to co-present or advise so they feel invested.



Ask for visibility



Settle for compliments.

Try this

Ask: "Which upcoming projects could increase my visibility?"



Share your ambition



Assume they know what you want.

Try this

Say: "I'm aiming for [next step]. I'd value your support in getting there."

Offer reverse value



Make it one-sided.

Try this

Ask how you can support their goals. Be someone worth betting on.



Revisit the ask after a win



Wait too long to follow up.

Try this

After a big success, say: "Would now be a good time to explore how I can take on more leadership?"

Close the loop

Don't

Keep sponsors guessing about whether their support helped.

Try this

"I know you had a hand in that opportunity. I want you to know I noticed and appreciate it."



Some people are quietly cheering.

You just have to show them how to champion.



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Stephanie Eidelman

Founder & CEO

